## Turbo-charge your L&D

Transform your people, ignite their purpose.

### pilotlight

pilotlight.org.uk

For nearly three decades we have developed thousands of leaders for some of the world's most inspiring businesses.

Our experiential learning programmes push people out of their comfort-zone, unlock their potential and inspire them to do things differently.

When we amplify the best of ourselves, we can do so much more for our world.



# Real-world learning

Pilotlight is a social enterprise that amplifies the impact businesses and their people can bring to the world.

We deliver experiential learning programmes across the talent spectrum to develop your employees whilst giving charities the skills and expertise they need need to thrive. Our formula is simple but powerful: we bring together teams of professionals to solve real-world strategic or operational challenges charities face.

This isn't about business telling a charity what to do, it's an experiential learning environment where the exchange of ideas and understanding goes both ways, helping your people develop their professional skills in the process.

We go beyond business as usual, enabling your leaders and future leaders to interact with others and immerse themselves in real-world challenges.

Throw in the fact they are making a genuine difference to the lives of others and you have a recipe that inspires learning and develops a greater sense of purpose.

Let us develop your people by letting them develop a charity and they'll come back and run your business even better.



Each year thousands of employees (who we affectionately call 'Pilotlighters') take part in our experiential learning programmes to develop their professional and interpersonal skills. For nearly three decades, we've built lasting partnerships with some of the world's leading employers:







Travis Ritz Executive Director Morgan Stanley





#### BARCLAYS

#### BlackRock







#### Morgan Stanley



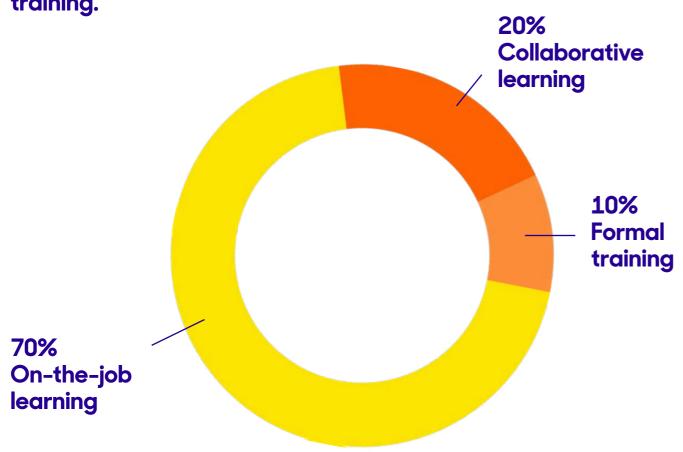






# Our learning framework

**Our framework** prioritises experiential learning in a real-world setting, alongside peer learning and formal training.



Our programmes deliver solutions that meet the most demanding people development objectives and are built on the following five principles:



#### **Efficient resource** management

Resources are primarily skills and experiences which need to be deployed effectively and efficiently for maximum impact.

#### Valuing everyone in the room

To make the most impact and most lasting positive change, everyone needs to pull their own weight.



### perspectives

Complex strategic challenges are best tackled with diverse perspectives and voices in the room.

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#### **Unlocking potential**

The most lasting change is achieved if we learn through experience and by doing things ourselves, thus unlocking our own potential.

#### **Effective collaboration**

To find the most effective way forward, everyone's expertise needs to be drawn upon and valued.

### **Encouraging diverse**

# Our programmes

Whether you are looking for executive development for longstanding employees or need to inspire crossdivisional teams, we have a programme that will meet your needs. And where we don't, we can work with you to develop a bespoke solution. All of our programmes are expertly delivered by our team of Project and Programme Managers.

Programmes are delivered virtually via Zoom. Pilotlight 360 involves a combination of in-person and virtual meetings typically.

**Pilotlight** 10 months 360 **Pilotlight** 8 weeks Direction

> **Pilotlight** 30 ho 12 weeks Insight **Pilotlight** 1 day 1 full Impact Day

**Bespoke Programmes** 

Work with us to co-design a programme that works for you.

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Programme name

Programme duration

Time



Scope

Pilotlighter career level

3 hours each month	Big picture organisation- wide strategy and planning	Senior Leaders
12 hours	Assessing a specific strategic opportunity for the charity	Senior Leaders
30 hours	Tackling a specific strategic challenge for the charity	Emerging Leaders
1 full day	Innovative solutions to a specific operational challenge	All career levels
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#### **Pilotlight 360**

Our longest-standing and most comprehensive programme. We harness the skills of your most senior and experienced leaders as they coach a charity leader and their board through the strategic challenges they face. Pilotlighters work in a team of four with leaders from other businesses and industries to support a charity over 10 months.

Pilotlight 360 is designed to be flexible to a charity's needs. Most reported outcomes for charities include increased income and reach, more effective staff and boards, improved leadership and confidence of the charity leader. Our Project Managers' skilled guidance of the programme keeps each Pilotlighter's commitment to approximately three hours a month.

#### Find out more

#### **Pilotlight Direction**

This eight-week programme is all about focus. For your colleagues, it's an opportunity to work across functions to assess the viability of a strategic opportunity for a charity. Our Partner Charities come with a clear brief of what they want to achieve, needing an outside perspective before they take the next step.

A team of six Pilotlighters, facilitated by a Pilotlight Project Manager, conducts research and analysis around the issue. This culminates in a client presentation to the charity with actionable recommendations and a Q&A session.

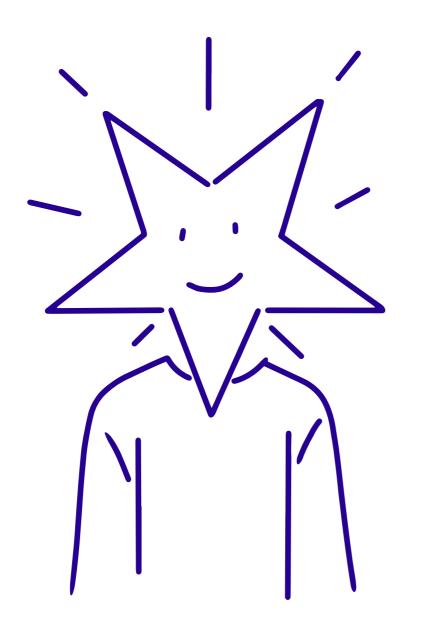
Find out more

#### **Pilotlight Insight**

This programme is designed to stretch aspiring and experienced managers in your organisation. Over 12 weeks, teams of six delve into a specific challenge, spending time to get to know the charity, what it does, its opportunities and limitations.

Supported by a Project Manager from Pilotlight, they conduct in-depth research and analysis, delivering expert consultancy for the charity. With a launch and celebration event, bookending the programme, it is a great way to improve employee engagement and motivation.

Find out more





#### **Pilotlight Impact Day**

Our shortest programme is no less impactful. An intense, rewarding programme, Pilotlight Impact Day is designed to help charities address operational challenges in an innovative and practical way.

On the day, key decision makers from the charity table the challenge and colleagues from your business split into sub-teams to investigate the issue. The charity leader and a Pilotlight Project Manager are on hand to support the teams and troubleshoot. At the end of the programme, each team presents back their conclusions and suggestions.

Find out more

#### **Bespoke Programmes**

If you have specific L&D and CSR goals to meet, talk to us about co-designing a bespoke programme. We can create a programme that works for you by adjusting the following variables:

However we align these factors, our programmes create a meaningful partnership, tackling social disadvantage, with a focus on long-term impact.

Find out more

Duration: the time taken to complete the programme Skills: the skills and level of experience required or available Challenge: the type of challenge faced Method: how the challenge will be tackled.

### **Return on** investment

## **Results for our** partners

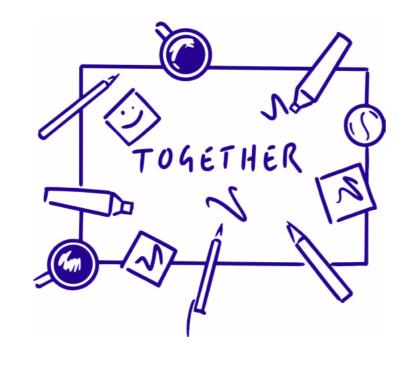
Our programmes have defined learning outcomes which can be mapped against corporate values, behaviours or competencies.

#### For your business:

- Independent assessment of leadership capabilities
- Nurturing talent as part of succession planning
- Improving cross functional collaboration
- Increased business impact through sharper critical thinking
- Promoting a culture of problem solving and efficiency
- Talent development that increases retention
- Improved employee motivation and engagement
- Building employer brand by promoting a values-based culture.

#### For your people:

- Unique learning and development opportunity
- Collaboration with colleagues and peers
- Increased awareness of other perspectives
- Improve presentation and public speaking skills
- Deeper sense of purpose and wellbeing.



#### **Bringing CSR and** L&D together

We've worked in partnership with Barclays for over 12 years, creating programmes that develop staff across the country and help charities overcome their strategic challenges.

Since 2008, in excess of 500 Barclays colleagues have supported 160+ charities that are addressing some of the toughest social issues here in the UK. Starting by sponsoring senior leaders on Pilotlight 360, the partnership quickly grew, and we developed Pilotlight Direction and Pilotlight Insight for emerging and senior leaders both in London and in regional offices around the UK. Working together we have enabled Barclays to bring together its L&D and CSR activities, providing programmes that are a regular highlight of their employee engagement strategies.

At the heart of this partnership is a desire to turbocharge the charity sector, and it has done so by engaging with Barclays colleagues who share insights and guidance. Barclays recognises that its colleagues have a wealth of experience that they have built up through their career, and the partnership with Pilotlight provides the ideal opportunity for colleagues to share their knowledge to help

the charity sector. With this support, charities are able to address a specific challenge they are facing or take forward an idea that will benefit society.

Barclays and Pilotlight were nominated as finalists for the Third Sector Business Charity Awards 2021.

"The guidance Pilotlight provides to both charities and business throughout its skills-sharing programmes is truly unique. We regularly hear that the impact staff have is far bigger than they expect, and giving back on this strategic level is personally rewarding too."

Rachel Murphy VP Citizenship, Barclays





#### Impacting social issues

Sodexo came to Pilotlight when it's Justice (Custody) Senior Leadership Team wanted to explore ways to give something back to the community and support the company's social value commitments. Five Prison Directors were sponsored by the company to become Pilotlighters on Pilotlight 360. They quickly saw how they could help while also exploring areas of interest.

"For me, working in the Women's Estate at HMP & YOI Bronzefield has sparked a real passion and interest in the social issues women face, and the charities that support them," says Sodexo's Ian Whiteside. "When I heard about Sodexo's partnership with Pilotlight, I was very interested in being involved. Due to my interest in women's social issues, I was matched with the charity MASH (Manchester Action on Street Health)."

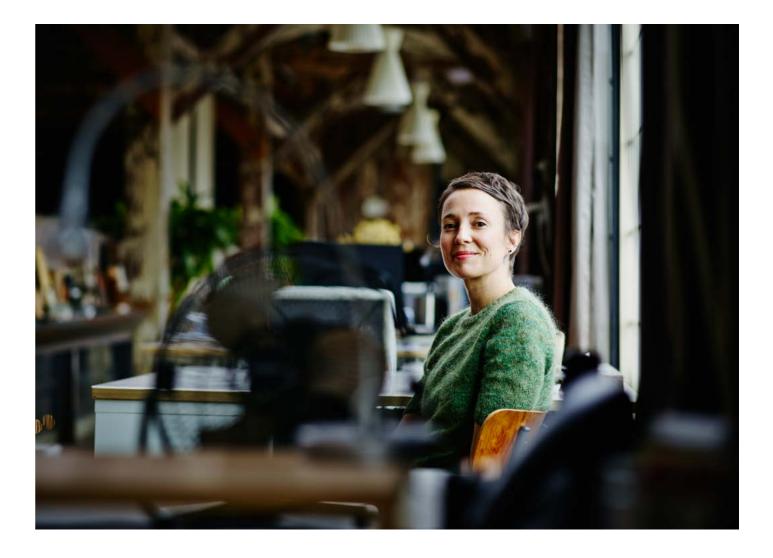
lan's team helped MASH develop a short-and long-term strategy, making them more resilient and confident for the future. Since the first cohort of Pilotlighters, Sodexo has since signed up a further 20 leaders to participate in Pilotlight 360. At the end of the programme lan commented "I have found myself in equal parts challenging and supporting their decision-making processes, and genuinely feel that it has been a win-win relationship."

"We are delighted to be working in partnership with Pilotlight. Sodexo is proud to put small businesses and communities at the heart of its social value agenda. This partnership allows our Sodexo leadership team to go beyond the expected! We will not only create a lasting, social impact for charities in the UK, but also, contribute to the development of our Sodexo Talent pool."

Angela Halliday, Director of Social Impact for Sodexo UK & Ireland







#### **Amplifying culture** and values

By delivering skill-giving programmes that amplify Morgan Stanley's own value to 'Give Back', their employees have donated over 20,500 hours, helping over 100 charities. Initially partnering to deliver Pilotlight 360 in London, over the last 12 years, the partnership has grown significantly. We now work together to offer colleagues a host of opportunities to give back their skills in London and Glasgow, as well as Morgan Stanley's own Strategy Challenge in the UK.

The partnership has helped transform a range of charities tackling social disadvantage across the UK including: Access Sport, Centre Point, Magic Breakfast, Marie Curie, Power2, Prince's Trust, Rays of Sunshine, Shelter, The Children's Society, Think Forward, and Whizz-Kidz.

# their goals."

Morgan Stanley



"Through our work with Pilotlight, we have been able to support our charity partners further by providing the business skills, knowledge and expertise they need to help them achieve

Emma Tamblingson, Head of Community Affairs,

#### Morgan Stanley

#### **Broadening** perspectives

Birmingham-based financial services firm Wesleyan began its partnership with Pilotlight in summer 2020. Working within the limitations imposed by the ongoing Covid-19 pandemic, the two organisations co-designed a bespoke programme: Conversation for Change.

Conversation for Change, distils the essence of our strategic development programmes into a single, 90-minute virtual meeting between a charity leader and eight senior business leaders. Participants discuss a critical issue facing the charity, giving an expert outside perspective and helping them to overcome it. Meanwhile, business leaders find it an enriching, thought-provoking development opportunity whilst providing vital support to charities at a hugely challenging time.

This began with a single charity in 2020 before being expanded in 2021 to take in eight charities and 48 Wesleyan leaders.

"Conversation for Change has proven that when business and charity leaders come together, there are significant benefits for everyone involved. The sessions enable personal development, broaden perspectives and lead to tangible change."

Kirsty Rowlett, Head of People Development, Wesleyan

#### **WESLEYAN**





#### Increasing inclusion and wellbeing

Lendlease founder Dick Dusseldorp said in 1973: "Companies must start to justify their worth to society, with greater emphasis placed on environmental and social impact rather than just straight economics." As part of this commitment to social impact, Lendlease began placing its leaders on Pilotlight 360 in 2011.

Since then, more than 44 senior managers have participated in the programme, supporting charities and their leaders to build capacity, develop strategy and be more confident in their future. In 2021 the partnership deepened and more Lendlease employees than ever before acted as Pilotlighters, taking part in Pilotlight 360, Pilotlight Direction and Pilotlight Insight.

Laura Caporossi, Global Programme Manager, Lendlease



"We want to create positive social change by focusing on community inclusion, wellbeing and prosperity. These are ambitious objectives, but it is thanks to our collaboration with Pilotlight, its great work and its wide range of effective programmes, that we feel confident in sharing the same purpose and journey together."

We bring your colleagues into real-world challenges led by frontline charities, offering a unique and unforgettable form of experiential learning.

#### Do more for your world

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